



# Head 67: Ministry of Planning and Development

A summary of the Ministry of Planning and Development's Expenditure, Divisions and  
Projects

Financial Scrutiny Unit, Parliament of the Republic of Trinidad and Tobago

2017-2018

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## **About this Guide**

This guide provides a summary of expenditure for the Ministry of Planning and Development for the period 2012-2018. It provides the Members of Parliament and stakeholders with an overview of the Ministry's responsibilities. The primary purpose of this guide is to consolidate the information contained within the various Budget Documents pertaining to the Office of the Prime Minister, and provide readers with an analysis of same. This guide is based primarily on the Draft Estimates of Recurrent Expenditure, the Estimates of Development Programme, the Public Sector Investment Programme and the Auditor General's Report on the Public Accounts of the Republic of Trinidad and Tobago for the fiscal year 2016.

# Head 67: Ministry of Planning and Development

## Ministry's Overview

### **Mission**

To drive the transformation of Trinidad and Tobago by defining, coordinating & facilitating the implementation of the National Policy Agenda for sustainable development and prosperity for all citizens.

### **Vision**

To be the cornerstone for National Policy Development providing Strategic direction through innovation and dynamic leadership.

**Minister:** The Honourable Camille Robinson-Regis, MP

**Permanent Secretary:** Ms. Joanne Deoraj

The Ministry of Planning and Development leads the development planning process in the country and is central to public policy formulation and the operations of the public sector. The Ministry's work revolves around providing strategic direction and developing the national policy framework to guide socio-economic, spatial and environmental development over the medium to long term. In effecting this mandate, the Ministry serves as the focal point for Trinidad and Tobago's engagement with several multilateral agencies including the IDB, the UN and the EU. The Ministry is also a central agency in the annual budgeting exercise with responsibility for determining the priority projects that comprise the Government's capital programme to advance the growth and transformational

agenda. The core institutions placed under the Ministry work integratively towards a system of results-oriented planning that is based on sound data and information<sup>1</sup>.

The Ministry of Planning and Development is assigned the following areas of responsibility as published in the Trinidad and Tobago Gazette:<sup>2</sup>

- Central Statistical Office–National Statistics
- Economic Management
- Environmental Policy, Planning and Management
- National Framework for Sustainable Development
- National Monitoring and Evaluation
- Public Sector Investment Programme
- Socio-Economic Planning, Coordinating and Monitoring
- Town and Country Planning
- Vision 2030
- Coordinating and Monitoring of Strategic Plans
- Economic Priority Setting
- Management of Climate Change Issues
- National Manpower Planning
- National Trust
- Public Sector Maintenance Programme
- Technical Cooperation–Projects and Programmes
- Urban Planning
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<sup>1</sup> Appropriation (Financial Year 2017) Bill, 2016 Hansard 12 Oct 2016 <http://www.ttparliament.org/hansards/hh20161012.pdf> , Accessed September 15, 2017

<sup>2</sup> Trinidad and Tobago Gazette, no. 125 of 2015, accessed 19<sup>th</sup> September, 2016: <http://www.news.gov.tt/archive//E-Gazette/Gazette%202015/Gazette/Gazette%20No.%20125%20of%202015.pdf>

## **Divisions and Units**

The following is a list of divisions under the Ministry of Planning and Development<sup>3</sup>:Central Statistical Office

- Environmental Policy And Planning Division
- Global Services Promotion Program
- National Transformation Unit (NTU)
- Project Planning & Reconstruction Division (PPRD)
- Technical Co-Operation Unit
- European Development Unit (EDF)
- Green Fund Executing Unit
- Planning Unit
- Socio-Economic Policy Planning Division (SEPP)
- Town & Country Planning Division (TCPD)

## **State Enterprises, Statutory Boards and Other Bodies**

### **Caribbean Industrial Research Institute (CARIRI)**

CARIRI houses multimillion dollar, modern laboratories with state-of-the-art equipment and highly trained specialist professionals, technologists, technicians, consultants and researchers and have thus been able to provide solutions to Caribbean industries, businesses and small entrepreneurs, while making great strides in keeping the environment safe.

Expertise ranges from Analytical Testing of materials and products to Business Development to Research & Development and Innovation to Food Technology and Microbiological Testing, while employing a holistic innovative approach to client service and client satisfaction which is evident in the continued introduction of new services and products that not only seek to meet the current demands of clients, but also in anticipating their future needs.

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<sup>3</sup> Ministry of Planning and Development, website; accessed on September 20 2016: <http://www.planning.gov.tt/divisions>

Some of the many services are environmental testing, commercialization of new products, calibration and maintenance services, indoor air quality, stack testing, consultation, interventions in ICT and training for exporters and food handlers<sup>4</sup>.

### **Chaguaramas Development Authority (CDA)**

The Chaguaramas Development Authority aims to provide exceptional customer experience through Eco-friendly business, Recreational facilities & services; utilizing a sustainable business model built on good governance, continuous learning, and employee development.

The CDA intends to achieve this vision by facilitating eco-friendly business, recreational facilities and services which will be achieved using a sustainable business model that is transparent and based on sound business practices and ethics<sup>5</sup>.

### **The Economic Development Advisory Board**

The Economic Development Advisory Board is focused on Economic Development through the development and advocacy of policies, programmes and projects which bear on Trinidad and Tobago's long term development and transformation, and specifically, with those that promote the diversification of the economy<sup>6</sup>.

### **Environmental Management Authority**

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<sup>4</sup> CARIRI website. Accessed September 15, 2017. [http://www.cariri.com/index.php?option=com\\_content&view=article&id=71&Itemid=541](http://www.cariri.com/index.php?option=com_content&view=article&id=71&Itemid=541)

<sup>5</sup> Ministry of Planning and Development, website; Accessed on September 20 2016: <http://www.planning.gov.tt/divisions>

<sup>6</sup> Economic Development Advisory Board website. Accessed on September 15, 2017. <https://edab.org.tt/about-the-edab/>

The Authority facilitates co-operation among persons and manages the environment in a manner, which fosters participation and promotes consensus, including encouraging the use of appropriate means to avoid or expeditiously resolve disputes through mechanisms for alternative dispute resolution.<sup>7</sup>

### **Institute of Marine Affairs (IMA)**

The Institute of Marine Affairs (IMA) is a multi-disciplinary marine and environmental research organisation established by Act of Parliament (Chap. 37:01 of the Revised Laws of the Republic of Trinidad and Tobago, as amended by Act No. 13 of 1990). The IMA was established following negotiations for an agreement signed in 1974 between the Government of Trinidad and Tobago and the United Nations, through its Executing Agency, the United Nations Development Programme (UNDP). The Institute was mandated to collect, analyse and disseminate information relating to the economic, technological, environmental, social and legal developments in marine affairs and to formulate and implement specific programmes/projects<sup>8</sup>.

### **National Trust Organisation**

The National Trust of Trinidad and Tobago was established by Act No. 11 of 1991 and amended by Act No. 31 of 1999. This organization is responsible for:

- Permanently preserving lands that are heritage sites and as far as practicable, retaining their natural features and conserving the animal and plant life;

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<sup>7</sup> Environmental Management Authority website. Accessed on September 15, 2017. <http://www.ema.co.tt/new/index.php/about-us/what-we-do>

<sup>8</sup> Institute of Marine Affairs website, Accessed on September 15, 2017. <http://www.ima.gov.tt/home/about-ima/history.html>



- Preserving, maintaining, repairing and servicing or, arranging for the preservation of heritage property and where such property comprises buildings, augmenting the amenities of such buildings and their surroundings;
- Making provision for the access to and enjoyment of heritage property by the public;
- Encouraging research into heritage property;
- Making the public aware of the importance of our heritage;
- Advising Government on the care of our heritage<sup>9</sup>.

## Key Statement from 2016 Standing Finance Committee Debate

During the reading of the Appropriation (Financial Year 2017) Bill, 2016, the following statements were made by the Minister of Planning and Development in relation to the emphases of the Ministry of Planning and Development for fiscal year 2016/2017<sup>10</sup>:

- *“...The major projects under our development programme are: the restructuring of the CSO; the establishment of a planning unit in the CSO for the conduct of the 2017 population and housing census; the conduct of the agricultural census; the Global Services Offshoring Promotion Programme, which is a loan with the IDB; the development of the San Fernando waterfront project; infrastructural development at the CDA and in the Chaguaramas area; the establishment of an integrated public management information system and the preparation of the completed vision 2030 strategic plan and its implementation.”*

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<sup>9</sup> National Trust of Trinidad and Tobago website. Accessed on September 15, 2017. <http://nationaltrust.tt/about-us/what-we-do/>

<sup>10</sup> Minister of Planning and Development Statement, Standing Finance Committee 2016, Hansard: Appropriation (Financial Year 2017) Bill, 2016, , 12 Oct 2016; page 126. <http://www.ttparliament.org/hansards/hh20161012.pdf> , Accessed September 15, 2017

# Where the Ministry spends its money

## *2017-2018 Estimates of Expenditure*

The budget allocation for the Ministry of Planning and Development is comprised of:

- The Draft Estimates of Recurrent Expenditure in the sum of **\$ 248, 483,740**;
- The Draft Estimates of Development Programme in the sum of **\$98,650,000**
  - Consolidated Fund in the sum of **\$ 89,150,000**; and
  - Infrastructure Development Fund<sup>11</sup> of the sum **\$ 9,500,000**.

The Estimates of Recurrent Expenditure include:

- 01 Personnel Expenditure - **\$ 65,043,000**;
- 02 Goods and Services- **\$ 60,710,700**;
- 03 Minor Equipment Purchases- **\$ 687,000**;
- 04 Current Transfers and Subsidies - **\$ 100,353,040**; and
- 06 Current Transfers to Statutory Boards and Similar bodies - **\$21,690,000**

The Ministry of Planning and Development's:

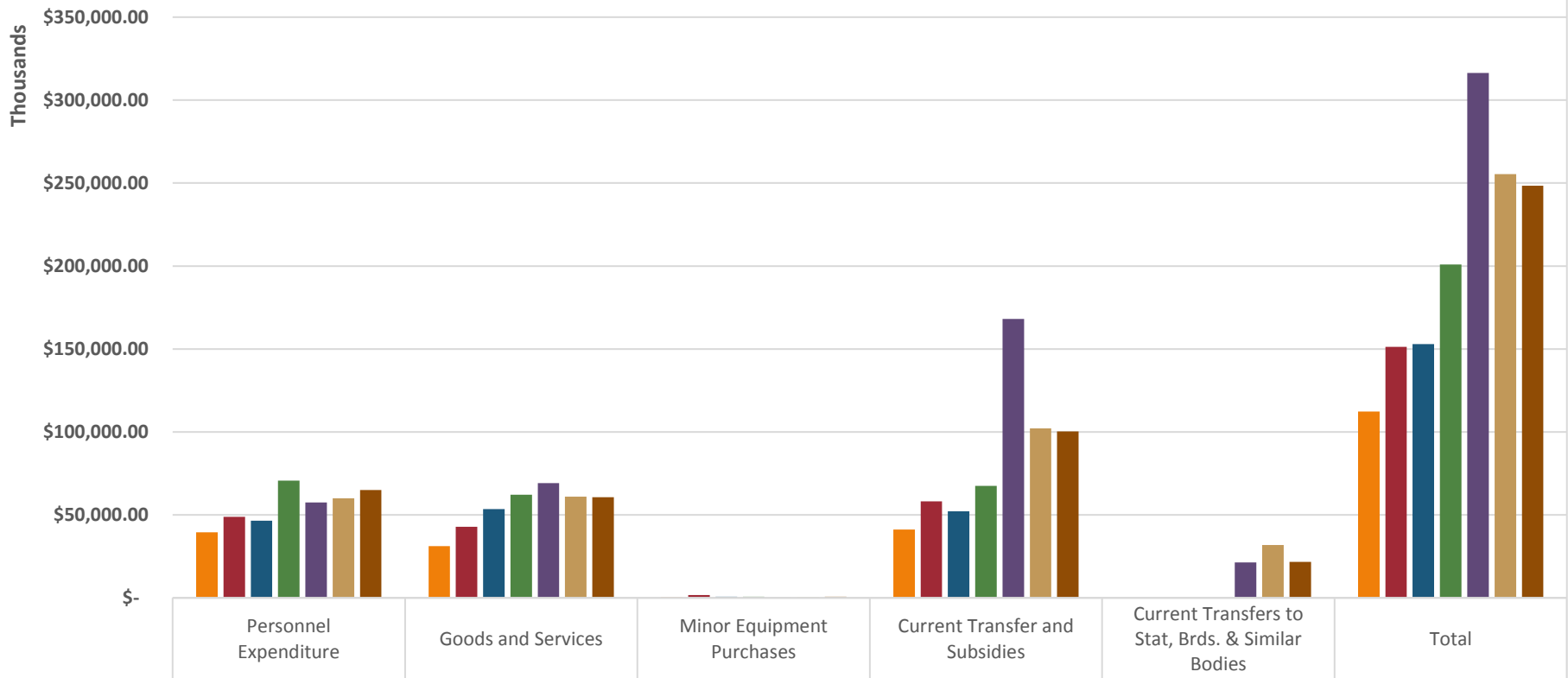
- Recurrent Expenditure as a percentage of the total Recurrent Expenditure budget is **0.47%**;
- Consolidated Fund allocation as a percentage of the total Consolidated Fund allocation is **3.64%**; and
- Infrastructure Development Fund allocation as a percentage of the total Infrastructure Development Fund is **0.35%**.

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<sup>11</sup> Head 18 –Ministry of Finance, Sub-Head 04 – Current Transfers and Subsidies, Sub-Item 11- Infrastructure Development Fund (IDF) (Infrastructure Development Fund allocation is part of the Ministry of Finance allocation for the financial year. Therefore, the total recurrent expenditure for the Ministry of Planning and Development does not include the IDF funding.

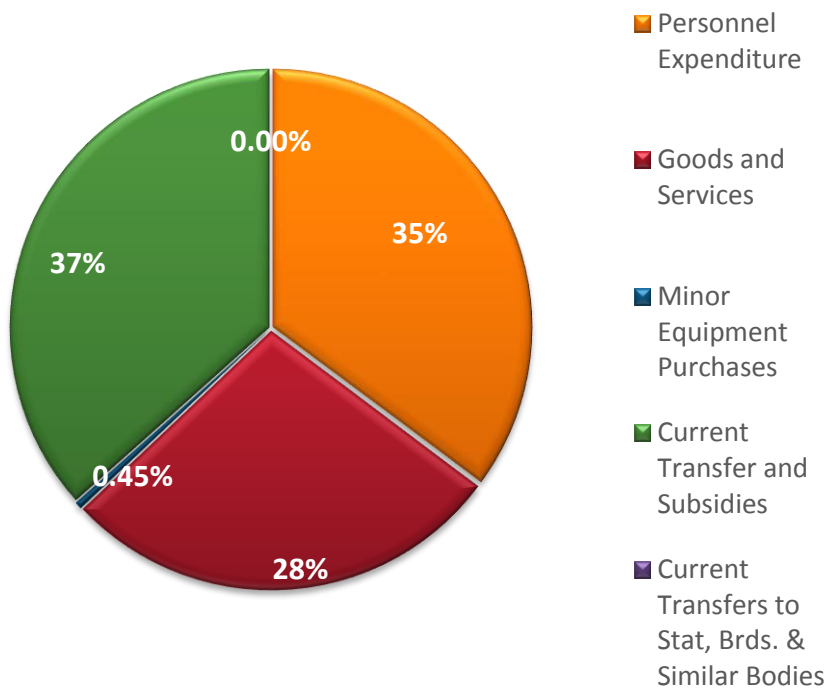
# Summary of Recurrent Expenditure for the Period 2012-2018

## Ministry of Planning and Development Summary of Recurrent Expenditure for the Period 2012-2018

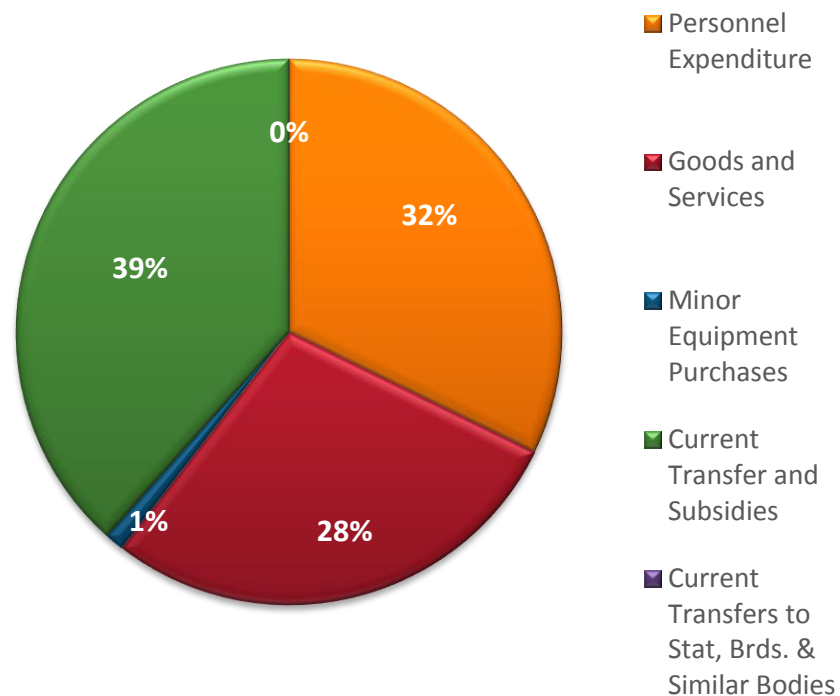


	Personnel Expenditure	Goods and Services	Minor Equipment Purchases	Current Transfer and Subsidies	Current Transfers to Stat, Brds. & Similar Bodies	Total
2012 Actual	\$39,558,344.00	\$31,196,004.00	\$502,681.00	\$41,129,068.00	\$-	\$112,386,097.00
2013 Actual	\$48,772,770.00	\$42,784,776.00	\$1,691,362.00	\$58,101,281.00	\$-	\$151,350,189.00
2014 Actual	\$46,498,927.00	\$53,533,791.00	\$771,168.00	\$52,152,828.00	\$-	\$152,956,714.00
2015 Actual	\$70,743,366.00	\$62,146,590.00	\$655,932.00	\$67,455,574.00	\$-	\$201,001,462.00
2016 Actual	\$57,516,426.00	\$69,149,841.00	\$276,346.00	\$168,154,091.00	\$21,311,100.00	\$316,407,804.00
2017 Revised Estimates	\$60,017,200.00	\$61,033,600.00	\$327,000.00	\$102,163,700.00	\$31,922,000.00	\$255,463,500.00
2018 Estimates	\$65,043,000.00	\$60,710,700.00	\$687,000.00	\$100,353,040.00	\$21,690,000.00	\$248,483,740.00

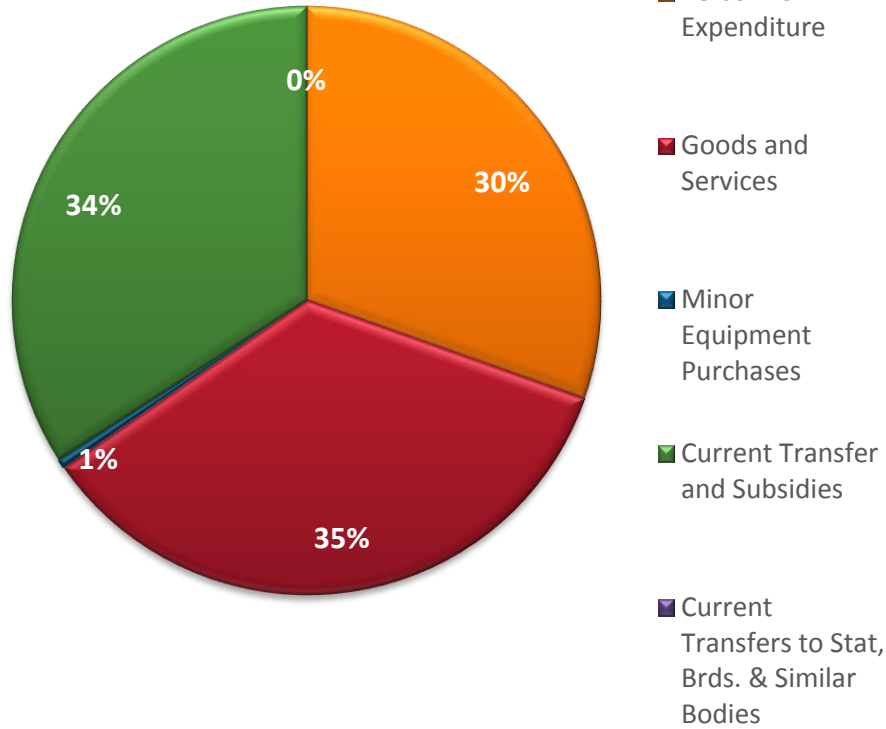
### 2012 Actual



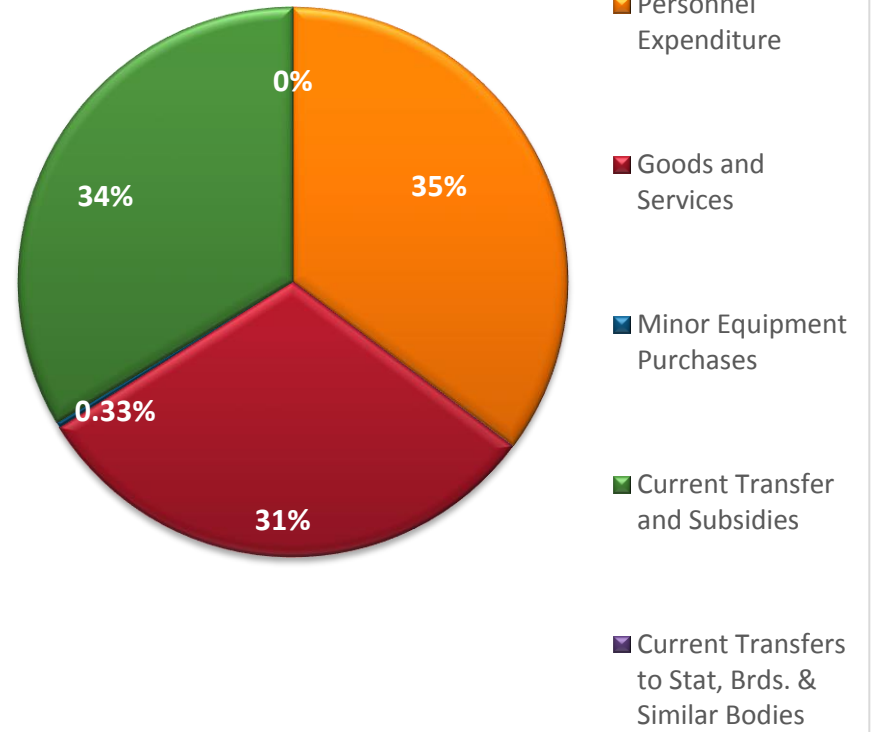
### 2013 Actual



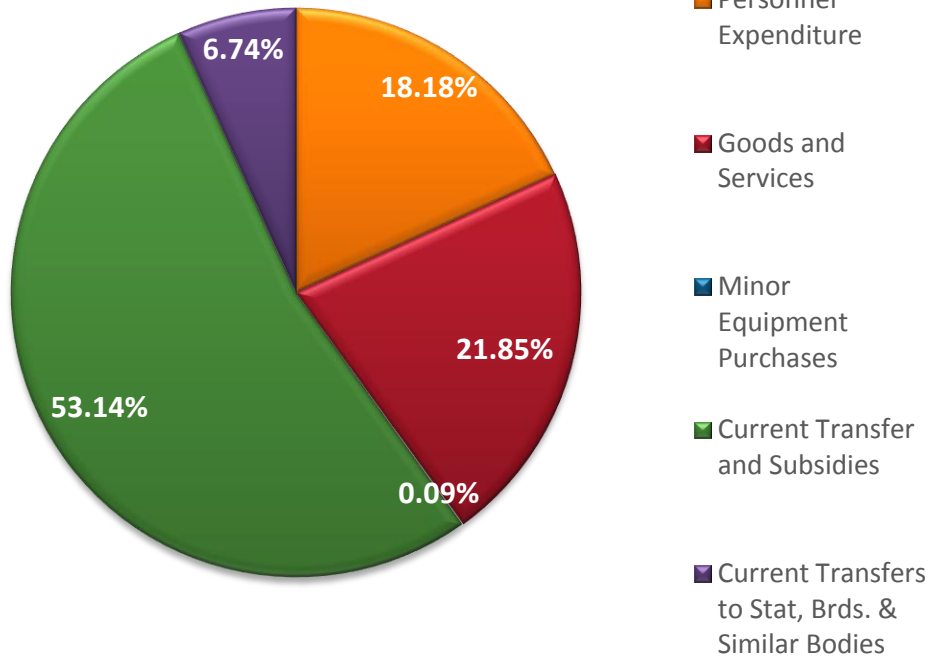
### 2014 Actual



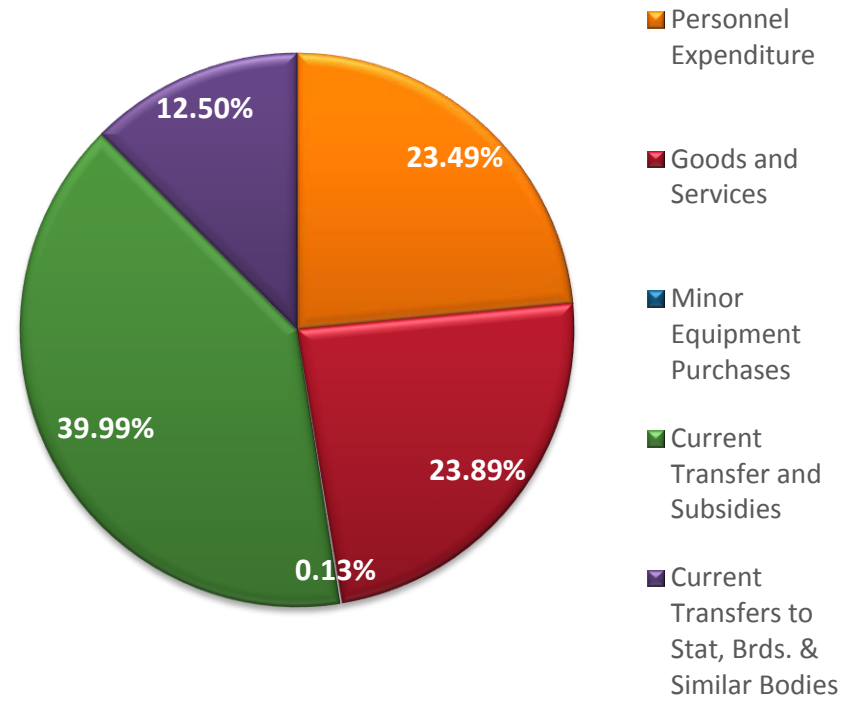
### 2015 Actual



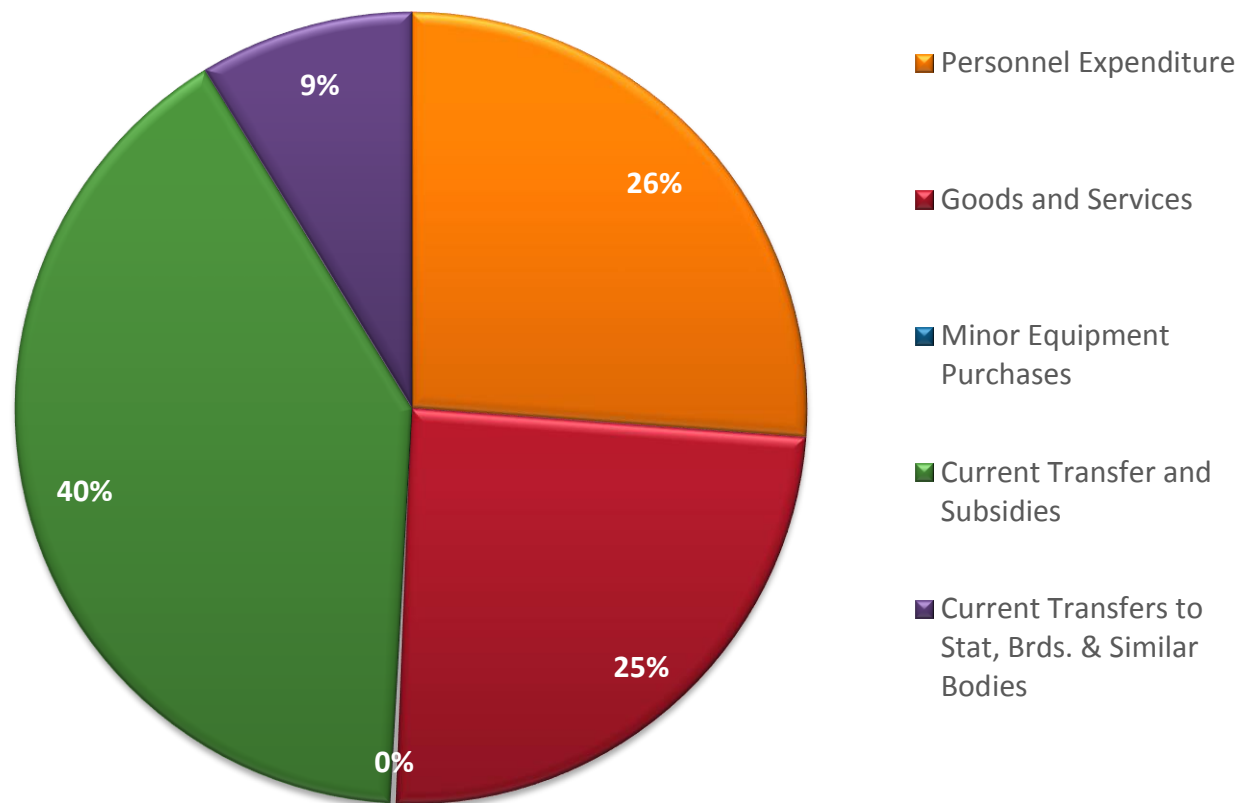
### 2016 Actual



### 2017 Revised Estimates

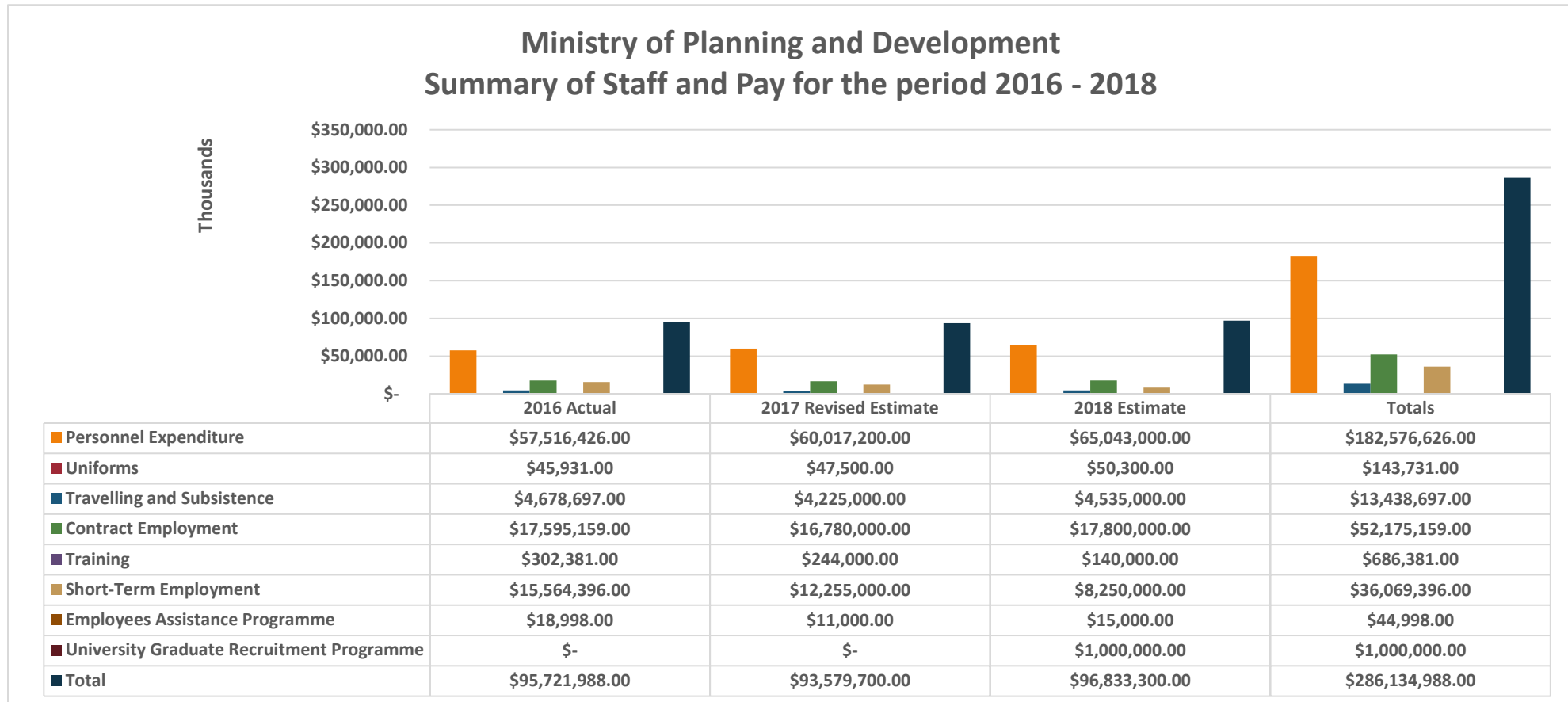


## 2018 Estimates



## Staff and Pay<sup>12</sup>

The allocation to staff expenditure for the year 2018 was \$ 96,833,300 which represents an increase of approximately 3.5% from the last fiscal year 2017. The diagram below provides a breakdown of all expenditure related to staff from 2016-2018.



<sup>12</sup> Direct charges to the consolidated funds are not included in the appropriation bill. Direct charges are items of expenditure which are charged to the consolidated fund but not required to be included in the Appropriation Act. Therefore, total appropriation plus direct charges will constitute total budgeted expenditure for the year.



## Analysis of Summary of Expenditures

Recurrent Expenditure refers to the payments for expenses which are incurred during the day-to-day operations of the Ministry for personnel expenditure, goods and services, minor equipment purchases, current transfers and subsidies and current transfers to statutory boards and similar bodies.

- Recurrent Expenditure for Fiscal Year 2017/2018 is \$ 248,483,740. This represents 0.47% of the total Recurrent Expenditure for the financial year 2017/2018.
- Recurrent Expenditure for Fiscal Year 2016/2017 was \$255,463,500 (Revised). Comparing this figure with Fiscal Year 2017/2018, there is a decrease of 0.01%.
- The larger portion of the allocation has consistently gone to Sub-Head Current Transfers and Subsidies. This figure has been steady at approximately 39.59% of the total allocation for the years 2012 to 2018.
- In 2018 the Personnel Expenditure percentage was 26% of the Ministry's total recurrent expenditure. Comparing this with the allocation in Fiscal Year 2016/2017, there is an increase of 2.51%.
- Minor Equipment Purchases received the lowest percentage of the allocation for the period 2012 to 2018.
- Current transfers to State Boards and Similar Bodies represented approximately 9% of the total recurrent allocation when compared to the last fiscal year there was a decrease of 3.5%.
- The percentage allocation of expenditure for the five (5) Sub-Heads has fluctuated over the seven (7) year period.

# Summary of Development Programme Expenditure for the period 2012-2018

Development Programme is capital expenditure aimed at improving and enhancing development in different areas of Trinidad and Tobago which includes; human resources, economic and social development.

The Public Sector Investment Programme (PSIP), which represents the capital expenditure component of the National Budget, is the instrument used by Government to effect its vision and policies. It is a budgeting and strategic planning tool made up of projects and programmes, designed to realise the goals set out in the Government's overarching policy.

The PSIP budget document provides a detailed description of the programmes and projects and includes a review of the implementation of projects and programmes in the previous financial year and highlights the major projects and programmes to be implemented in the upcoming financial year.

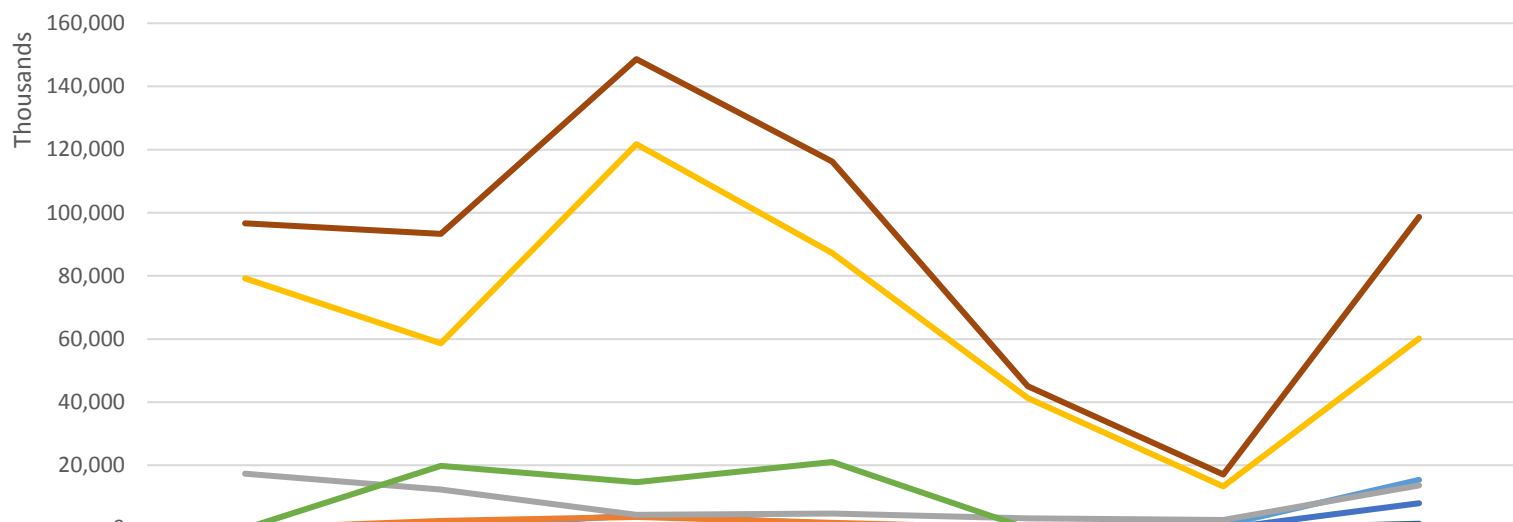
The Public Sector Investment Programme is intended:

- to achieve the country's social and economic development goals; and
- to enhance the quality of life of all citizens.

The estimates for the development programme are presented in two parts as follows:

- Funds appropriated by Parliament and disbursed directly from the Consolidated Fund; and
- Funds disbursed from the Infrastructure Development Fund.

### Summary of Development Programme Expenditure for the period 2012-2018



	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Revised Estimates	2018 Estimates
001 Pre-Investment (CD)	92,886	122,898	4,256,080	1,466,885	280,308	1,085,768	15,400,000
003 Economic Infrastructure(CD)	0	2,375,846	3,659,167	1,792,406	160,000	0	0
004 Social Infrastructure (CD)	17,351,471	12,354,183	4,329,593	4,724,075	3,237,754	2,694,175	13,626,000
005 Multi-Sectoral and Other Services (CD)	79,245,603	58,594,941	121,717,292	87,189,521	41,353,380	13,321,995	60,124,000
003 Economic Infrastructure(IDF)	0	0	0	0	0	0	8,000,000
004 Social Infrastructure (IDF)	0	19,809,003	14,681,903	21,059,218	0	0	0
005 Multi-Sectoral and Other Services (IDF)	0	0	0	0	0	0	1,500,000
<b>Total</b>	<b>96,689,960</b>	<b>93,256,871</b>	<b>148,644,035</b>	<b>116,232,105</b>	<b>45,031,442</b>	<b>17,101,938</b>	<b>98,650,000</b>

## The Ministry's total allocation as a percentage of the National Budget for the period 2012 to 2018.

Year <sup>13</sup>	Total Allocation <sup>14</sup>	National Budget <sup>15</sup>	Percentage of National Budget
2012	\$ 209,076,057.00	\$55,718,271,573	0.38%
2013	\$ 224,798,057.00	\$59,174,226,196	0.38%
2014	\$ 286,918,846.00	\$65,020,886,424	0.44%
2015	\$ 296,174,349.00	\$61,966,922,675	0.48%
2016	\$ 361,439,246.00	\$56,573,913,053	0.64%
2017	\$ 272,565,438.00	\$55,598,436,912	0.49%
2018	\$ 337,633,740.00	\$54,955,041,591	0.61%

- Total allocation for the Ministry as a percentage of the National Budget illustrated an increase in the allocation to the Ministry of Planning and Development by 0.12% between the period 2016/2017 and 2017/2018.

<sup>13</sup> For the Fiscal Years 2012-2016, actual figures were used to calculate the total allocation. However, estimates were used to calculate the total allocation for the Fiscal Years 2017 and 2018.

<sup>14</sup> Total Allocation for the Ministry of Planning and Development= Recurrent Expenditure + Consolidated Fund Expenditure

<sup>15</sup> The National Budget= Total Recurrent Expenditure + Total Development Programme -Consolidated Fund

# The Auditor General Report Finding for the Fiscal Year 2016

Ref: Auditor General's Report pg. 43<sup>16</sup>

## *Appropriation Account*

Total Unpresented Cheques of \$25,187,392.09 disclosed at Note 7 to the Appropriation Account differed from the audited figure of \$88,508,506.66 resulting in an understatement of \$63,321,114.57.

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<sup>16</sup> Report of the Auditor General on the Public Accounts of the Republic of Trinidad and Tobago for the financial year 2016, accessed September 15, 2017: [http://www.auditorgeneral.gov.tt/sites/default/files/Auditor%20General%27s%20Report%20on%20the%20Public%20Accounts%202016\\_0.pdf](http://www.auditorgeneral.gov.tt/sites/default/files/Auditor%20General%27s%20Report%20on%20the%20Public%20Accounts%202016_0.pdf)

## Noteworthy Development Programme Estimates in 2017-2018

The table below lists the projects that have been noted due to uncharacteristic variances in estimates for funding: <sup>17</sup>

<b>Item No.</b>	<b>Project</b>	<b>2016 Actual</b>	<b>2017 Estimate</b>	<b>2017 Revised Estimate</b>	<b>2018 Estimate</b>
004-06-M020	Establishment of Digital Printery in the C.S.O.	-	\$1,300,000	-	\$1,300,000
004-06-M043	Conduct of the 2016 Agricultural Census	-	\$4,000,000	-	-
005-03-D006	Major vehicles and equipment upgrade	\$5,021,090	-	-	\$900,000
005-06-A076	Joint Development Assistance Programme	\$166,147	\$1,500,000	\$374,594	\$1,000,000
005-06-A020	Restructuring of the C.S.O. of T&T	\$135,801	\$6,000,000	\$603,273	-
005-06-A058	Establishment of a Devolution Programme and Change Management Unit in the Town and Country Planning Unit	\$514,102	\$1,000,000	\$211,220	\$260,000

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<sup>17</sup> Estimates of Development Programme 2018, accessed on October 3, 2017: <http://www.finance.gov.tt/wp-content/uploads/2017/10/Numbered-Draft-Estimates-Development-Programme-2018.pdf>

## Status of New Projects for the Financial Year 2016-2017

The following new projects that received funding in the 2016/2017 financial year<sup>18</sup>:

<b>Item No.</b>	<b>Project</b>	<b>2017 Estimate</b>	<b>2017 Revised Estimate</b>	<b>2018 Estimate</b>
001-03-L004	Hydrological Study of the Caroni River Basin	\$500,000	\$500,000	\$400,000
004-06-M049	Establishment of the Planning Unit for the Conduct of the 2017 Population and Housing Census	\$2,500,000	-	-
004-006-M050	Establishment of the Planning Unit for the Conduct of the 2017-2018 Household Budgetary Survey	\$750,000	-	\$3,000,000
005-03-D034	CDA Police Post Headquarters- Retrofitting of the Base Building	\$1,000,000	-	\$3,000,000
005-06-A084	Harmonization of the laws of the Republic of T&T governing Environmental Issues	\$100,000	-	\$100,000
005-06-A085	Acquisition of ISO 9001 Certification	\$129,000	-	\$150,000
005-06-A086	ICT Solutions and Infrastructure	\$500,000	-	-
005-06-A087	Establishment of the Economic Development Advisory Board	\$500,000	\$592,059	\$8,000,000
005-06-F015	Establishment of Marine Research Field Station in Tobago	\$800,000	-	-
005-17-B007	Establishment of Ambient Air Quality Management Programme	\$1,000,000	\$907,386	\$1,000,000
005-17-B008	Implementation of the 2 <sup>nd</sup> Phase of EMA and YOU Project	\$50,000	\$279,000	-

<sup>18</sup> Estimates of Development Programme 2018, accessed on October 3, 2017: <http://www.finance.gov.tt/wp-content/uploads/2017/10/Numbered-Draft-Estimates-Development-Programme-2018.pdf>

<b>Item No.</b>	<b>Project</b>	<b>2017 Estimate</b>	<b>2017 Revised Estimate</b>	<b>2018 Estimate</b>
IDF.005-06-F014	Demolition of old CSO Building	-	-	\$1,500,000



## New Projects for the Financial Year 2017-2018

The following new projects that received funding in the 2017/2018 financial year<sup>19</sup>:

<b>Item No.</b>	<b>Project</b>	<b>2018 Estimate</b>
001-03-L005	Implementation of San Fernando Waterfront Redevelopment Programme	\$1,000,000
001-03-L006	Relocation of Squatters	\$5,000,000
001-03-L007	Relocation of PTSC Maintenance Facilities	\$5,000,000
001-03-L008	Upgrade of Plaza San Carlos	\$3,000,000
004-06-M051	Development of Trade in Services Statistics Correspondence Tables by Industry and Product	\$216,000
004-06-M052	Conduct Survey of Living Conditions	\$2,000,000
004-06-M053	Conduct of Pre-Census Activities for the 2020 Population, Housing and Agriculture Census	\$2,500,000
005-03-D035	Development of 5 Car Parks in Chaguaramas	\$4,000,000
005-03-D036	Upgrade of Chaguaramas Golf Course- Phase I	\$3,000,000
005-06-A089	Improvement of Service Delivery Infrastructure at TCPD	\$2,000,000
005-06-A090	Development of Ambient Water Quality Standards	\$700,000
005-06-A091	Development of a Management Plan for the Ocelot	\$200,000

<sup>19</sup> Estimates of Development Programme 2018, accessed on October 3, 2017: <http://www.finance.gov.tt/wp-content/uploads/2017/10/Numbered-Draft-Estimates-Development-Programme-2018.pdf>

Item No.	Project	2018 Estimate
005-06-A092	Enhancement of IT Infrastructure (Cat6e Cabling)	\$500,000
005-06-A093	Development of the Mariculture Industry in Trinidad and Tobago	\$600,000
005-06-A094	Hosting of Parliamentary Conference on SDGs	\$1,000,000
IDF 003-11-S001	Reclamation of Land at King's Wharf North	\$8,000,000

## Major Programmes and Developments for the period 2016-2018

The following table shows a list of the significant expenditure items, based on the proportion of the budgetary allocation assigned<sup>20</sup>.

<b>Item No.</b>	<b>Project</b>	<b>2016 Actual</b>	<b>2017 Revised Estimate</b>	<b>2018 Estimate</b>
001-03-L006	Relocation of Squatters	-	-	\$5,000,000
001-03-L007	Relocation of PTSC Maintenance Facilities	-	-	\$5,000,000
001-03-L008	Upgrade of Plaza San Carlos	-	-	\$3,000,000
004-06-M020	Establishment of Digital Printery in the C.S.O.	-	-	\$1,300,000
004-06-M052	Conduct Survey of Living Conditions	-	-	\$2,000,000
004-06-M053	Conduct of Pre-Census Activities for the 2020 Population, Housing and Agriculture Census	-	-	\$2,500,000
004-13-A001	Establishment of a National Heritage Site at Nelson Island	\$258,462	\$329,473	\$1,300,000
005-03-C001	Improvement to Infrastructure and Purchase of Equipment- CARIRI	\$1,373,004	\$2,000,000	\$5,000,000

<sup>20</sup> Estimates of Development Programme 2018, accessed on October 3, 2017: <http://www.finance.gov.tt/wp-content/uploads/2017/10/Numbered-Draft-Estimates-Development-Programme-2018.pdf>

<b>Item No.</b>	<b>Project</b>	<b>2016 Actual</b>	<b>2017 Revised Estimate</b>	<b>2018 Estimate</b>
<b>005-03-D028</b>	Renovation of the C44 Building	\$517,500	-	<b>\$2,000,000</b>
<b>005-03-D034</b>	CDA Police Post Headquarters- Retrofitting of the Base Building	\$1,000,000	-	<b>\$3,000,000</b>
<b>005-03-D035</b>	Development of 5 Car Parks in Chaguaramas	-	-	<b>\$4,000,000</b>
<b>005-03-D036</b>	Upgrade of Chaguaramas Golf Course- Phase I	-	-	<b>\$3,000,000</b>
<b>005-06-A089</b>	Improvement of Service Delivery Infrastructure at TCPD	-	-	<b>\$2,000,000</b>
<b>005-06-A094</b>	Hosting of Parliamentary Conference on SDGs	-	-	<b>\$1,000,000</b>
<b>005-06-F014</b>	Construction of Institute of Marine Affairs	\$1,073,360	-	<b>\$2,600,000</b>
<b>IDF 003-11-S001</b>	Reclamation of Land at King's Wharf North	-	-	<b>\$8,000,000</b>
<b>IDF 005-06-F014</b>	Demolition of Old CSO Building	-	-	<b>\$1,500,000</b>

## General Useful Information

- Planning Commission, INDIA: [http://planningcommission.gov.in/index\\_oldpc.php](http://planningcommission.gov.in/index_oldpc.php)
- Department of Planning and Environment, AUS: <http://www.planning.nsw.gov.au/>
- Department for Communities and Local Government, UK: <https://www.gov.uk/government/organisations/department-for-communities-and-local-government>